

CABINET

10.00 A.M.

3RD JUNE 2008

PRESENT:- Councillors Roger Mace (Chairman), Evelyn Archer, Jon Barry, Eileen Blamire, Abbott Bryning, Shirley Burns, Jane Fletcher, John Gilbert and David Kerr

Apologies for Absence

Councillor Tony Johnson

Officers in attendance:-

Mark Cullinan	Chief Executive
Peter Loker	Corporate Director (Community Services)
Heather McManus	Corporate Director (Regeneration)
Roger Muckle	Corporate Director (Finance and Performance)
Nadine Muschamp	Head of Financial Services and Section 151 Officer
Liz Bateson	Senior Democratic Support Officer
John Deacon	Project Director (Community Engagement) (part)

1 MINUTES

The Minutes of the meetings held on 22nd April and 1st May, 2008 were approved as correct records.

2 ITEMS OF URGENT BUSINESS AUTHORISED BY THE LEADER

The Chairman advised that there was 1 item of Urgent Business regarding Lancashire Local Area Agreement Lead Partners for Targets (Minute 3 refers). The Chairman also confirmed that the item on Participatory Budgeting would be considered after the item of Urgent Business to enable the officer presentation to be taken at this point.

3 ITEM OF URGENT BUSINESS - LANCASHIRE LOCAL AREA AGREEMENT LEAD PARTNERS FOR TARGETS

(Cabinet Member with Special Responsibility Councillor Roger Mace)

In accordance with Section 100B (4) of the Local Government Act 1972, the Chairman agreed to consider the report as urgent business as there was a need for a decision prior to the next meeting of Cabinet.

The Corporate Director (Finance and Performance) submitted a report to seek Cabinet's agreement to a process to endorse the proposed nominated lead partners for delivering the Lancashire Local Area Agreement targets and for further identifying those targets that Lancaster City Council will contribute to.

The options, options analysis, including risk assessment, were set out in the report as follows:

The Council has a legal duty to co-operate in determining the LAA targets. As a consequence the options for the Council are restricted to:

Option 1

In light of the deadline for responding, to delegate the agreement of LAA lead partners for each target to the Chief Executive in consultation with the Leader of the Council, or...

Option 2

To identify an alternative process for agreeing the lead partners for the LAA individual targets.

In respect of identifying those LAA targets that the City Council will contribute to, the options are:

Option 1

In light of the deadline for responding, to delegate the identification of LAA targets which the City Council will contribute to, to the Chief Executive in consultation with the Leader of the Council, subject to resources being in place.

Option 2

To identify an alternative process for agreeing the targets that the City Council will contribute to delivering.

It can be seen from the Appendix, submitted to the report, that as yet, not all target measures have been quantified or confirmed. This means that the risks associated with the above options cannot readily be ascertained, e.g. where a target measure has not been quantified, there is no way of knowing as yet whether the final target will be deliverable, or appropriate, or affordable from the Council's perspective. These uncertainties, and any new information arising, will be taken into account under the proposed delegated arrangements. In particular, the estimated budgetary implications will need assessing, in identifying those targets that the City Council will contribute to.

Furthermore, Officers are currently reviewing the Council's arrangements for managing key partnerships (and its involvement in them). The outcome of this will have a positive bearing on how the Council manages and monitors performance of the relevant LAA targets and associated risks in future, from its own perspective.

The Officer preferred Option in both cases, was option one. This will ensure that the Council will comply with its duty to co-operate in determining the LAA and also meet the designated deadlines for supplying the information requested.

It was moved by Councillor Eileen Blamire and seconded by Councillor David Kerr:-

"That Cabinet authorise the Chief Executive, in consultation with the Leader of the Council, to agree a list of lead partners for delivering the individual Lancashire Local Area Agreement targets, and further to that, to determine those targets that Lancaster City Council will contribute to delivering, subject to sufficient resources being available within existing budgets."

Members then voted on the proposition as follows:

Resolved Unanimously:

- (1) That Cabinet authorise the Chief Executive, in consultation with the Leader of the Council, to agree a list of lead partners for delivering the individual Lancashire Local Area Agreement targets, and further to that, to determine those targets that Lancaster City Council will contribute to delivering, subject to sufficient resources being available within existing budgets.

Officer responsible for effecting the decision:

Corporate Director (Finance & Performance)

Reasons for making the decision:

The LAA targets that the Council will contribute to delivering are a crucial part of the Council's Corporate Plan. This will ensure that the Council will comply with its duty to co-operate in determining the LAA and also meet the designated deadlines for supplying the information requested.

Note - since the conclusion of the meeting action has been taken in accordance with the above decision. Included at Appendix A to these minutes is the agreed list of lead partners and targets as far as they have been identified at this stage.

4 PARTICIPATORY BUDGETING**(Cabinet Member with Special Responsibility Councillor David Kerr)**

The Chief Executive submitted a report to inform members of the recent Participatory Budgeting exercise carried out in Poulton and to make recommendations for the development of Participatory Budgeting based on the project and its evaluation. The report was accompanied by a short presentation.

The options, options analysis, including risk assessment were set out in the report as follows:

- 1 To identify appropriate un-committed grant funds available from relevant public bodies and plan a series of neighbourhood based Participatory Budgeting exercises.

The significant risk is in not having adequate planning and preparation for such exercises. Our experience of the Poulton pilot is that this method of determining grant spending is labour intensive and requires careful and effective planning as well as relatively sophisticated event management on the day itself.

- 2 The 'do nothing' option whereby grants continue to be determined using the current system(s).

The risk is that Lancaster City Council, and its partners, misses a significant opportunity to engage with neighbourhoods and to develop its community cohesion agenda.

The Officer preferred option was option 1 as this provided an opportunity for more direct engagement with the District's communities and a transparent method for the distribution of grant aid.

It was moved by Councillor Roger Mace and seconded by Councillor Eileen Blamire:-

"That a further report identifying specific opportunities to proceed with the development of Participatory Budgeting be brought back to a later Cabinet meeting."

Members then voted as follows.

Resolved Unanimously:

That a further report identifying specific opportunities to proceed with the development of Participatory Budgeting be brought back to a later Cabinet meeting.

Officer responsible for effecting the decision:

Corporate Director (Community Services)

Reason for making the decision:

The decision will provide Cabinet with the information to identify specific opportunities to proceed with the development of Participatory Budgeting.

5 DECLARATIONS OF INTEREST

Councillor Evelyn Archer declared a personal and prejudicial interest with regard to item 8 of the agenda, the Winter Gardens, Morecambe (Minute 9 refers).

6 PUBLIC SPEAKING

Members were advised that there had been no requests to speak at the meeting in accordance with Cabinet's agreed procedure.

7 INTERNATIONAL YOUTH GAMES 2009

(Cabinet Member with Special Responsibility Councillor Roger Mace)

The Chief Executive submitted a report that sought agreement for Lancaster City Council to host the International Youth Games in the summer of 2009 and to delegate the arrangements to the Head of Democratic Services and the Head of Cultural Services within the allocated budget.

The options, options analysis, including risk assessment were set out in the report as follows:

Option 1 is to hold the Games in the Lancaster District in the summer of 2009. This would enable the participation of young people from the District and would also maintain the four year cycle established for the Games, providing children of twinned towns the opportunity of visiting the Lancaster District and the experience of living with a local family.

There are risks associated with hosting in the Games in terms of the capacity of the Council to undertake such a resource intensive project and also in terms of the reliance on local sporting organisations and volunteers. However this was achieved in 2005 and making a decision at this stage enables the project to be well planned in advance and the workload spread as far as possible

Option 2 is not to host the Games in the Lancaster District in 2009.

The risk to the Council of not hosting the Games is in respect of its reputation both with other twinned cities and also with local children who will be expecting the opportunity to take part in Games in their home District.

The Officer preferred option was to host the International Youth Games in the Lancaster District in 2009. The City Council does not participate in many twinning events, and this provides an opportunity to showcase the District to our Twin and Associate Towns and maintain the cultural experience for young people of the area.

It was moved by Councillor Abbott Bryning and seconded by Councillor Shirley Burns:-

“That the recommendations, as set out in the report, be approved.”

Members then voted as follows.

Resolved Unanimously:

- (1) That the International Youth Games be held in the Lancaster District in the Summer of 2009 and that the arrangements for the Games be delegated to the Head of Democratic Services and the Head of Cultural Services within the budget allocated.
- (2) That an invitation for four civic delegates to attend from Twin Towns and two Civic Delegates from Associate Towns be extended on behalf of the City Council.

Officers responsible for effecting the decision:

Chief Executive.
Head of Cultural Services.
Head of Democratic Services.

Reason for making the decision:

The International Youth Games are an important part of the City Council's continued commitment to twinning. Holding the Games in the Lancaster District provides an opportunity for the area to be showcased to our Twin and Associate Towns, and also allows the opportunity for us to meet with our Civic counterparts and maintain these important relationships. It also allows children from other countries to experience life in England.

8 CABINET APPOINTMENTS TO COMMITTEES, LIAISON GROUPS, OUTSIDE BODIES, PARTNERSHIPS AND BOARDS

(Cabinet Member with Special Responsibility Councillor Roger Mace)

The Chief Executive submitted a report that gave consideration to the membership and terms of reference of the Cabinet Committee, Cabinet Liaison Groups and also Cabinet appointments to Outside Bodies, Partnerships and Boards.

The options, options analysis, including risk assessment were set out in the report as follows:

With regard to the Cabinet Committee and Cabinet Liaison Groups the options were:

To note existing arrangements and make no amendments other than to the memberships.

To consider and approve, where appropriate, any proposals from Cabinet Members.

With regard to the Outside Bodies, Partnerships and Boards the options were for Cabinet to make appointments, as set out in the Appendix to the report.

The Officer preferred option was for appointments to be aligned as closely as possible to individual Cabinet Members' portfolios.

It was moved by Councillor Roger Mace and seconded by Councillor Eileen Blamire -

"That Cabinet agrees to re-constitute the existing Committee and Liaison Groups previously constituted with the exception of the Children and Young People's Cabinet Liaison Group and that no additional Committees or Liaison Groups be created and that recommendations (3) as set out in the report and appointments set out in recommendation (5), as amended at the meeting, be approved."

Cabinet Committee

Lancaster and Morecambe Markets Committee:

Councillors Roger Mace (Lead Member), Evelyn Archer, Jon Barry and Abbott Bryning.

Cabinet Liaison Groups

Canal Corridor Cabinet Liaison Group

Councillor Roger Mace, Lead Member

Climate Change Cabinet Liaison Group

Councillor Jon Barry, Lead Member

District Wide Tenants Liaison Group

Councillor David Kerr, Lead Member

Gypsy and Traveller Cabinet Liaison Group

Councillor David Kerr, Lead Member

Lancaster and District Chamber Cabinet Liaison Group

Councillor Roger Mace, Lead Member

Morecambe Retail, Commercial and Tourism Cabinet Liaison Group

Councillor Roger Mace, Lead Member

Planning Policy Cabinet Liaison Group

Councillor Eileen Blamire, Lead Member

Recycling Cabinet Liaison Group

Councillor Jon Barry, Lead Member

Transport Cabinet Liaison Group

Councillor Roger Mace, Lead Member

Universities Cabinet Liaison Group

Councillor John Gilbert, Lead Member

It was then moved by Councillor Roger Mace: -

“That Councillor Roger Mace be appointed to the LSP Partnership Board with Councillor Eileen Blamire substitute and that Councillor Roger Mace be appointed to the LSP Management Group with Councillor Tony Johnson substitute.”

The Chairman advised that there was no seconder to the proposal and it was therefore declared lost.

It was proposed by Councillor David Kerr and seconded by Councillor Shirley Burns:

“That Councillor Roger Mace be appointed to the LSP Partnership Board and Councillor Evelyn Archer be appointed substitute to the LSP Partnership Board.”

By way of an amendment it was proposed by Councillor Jon Barry and seconded by Councillor Jane Fletcher:

“That Councillor Eileen Blamire be appointed to the LSP Partnership Board with Councillor Evelyn Archer as substitute and that Councillor Roger Mace be appointed to the LSP Management Board with Councillor Tony Johnson as substitute.”

The meeting adjourned at 11.35 am and reconvened at 11.42 am.

The movers and seconders of the motion and the amendment agreed to withdraw the motion and amendment, with the agreement of the meeting.

It was proposed by Councillor David Kerr and seconded by Councillor Shirley Burns: -

“That Councillor Roger Mace be appointed to the LSP Partnership Board with Councillor Evelyn Archer substitute and that Councillor Roger Mace be appointed to the LSP Management Group with Councillor Tony Johnson substitute.”

Members then voted as follows.

Resolved Unanimously:

- (1) That Cabinet agrees to re-constitute the existing Committee and Liaison Groups previously constituted, as listed above.
- (2) That no additional Committees or Liaison Groups be created.
- (3) That the Children and Young People Cabinet Liaison Group be stood down.
- (4) That Cabinet Members agree to the Membership of the Cabinet Committee approved in (1) above and, that with regard to Cabinet Liaison Groups, the Lead Cabinet Member of each Group be requested to inform the Chief Executive of the participants he/she wishes to invite to such meetings.
- (5) That Cabinet agrees to the appointments to Outside Bodies, Partnerships and Boards as set out below:

OUTSIDE BODIES

ORGANISATION	REPRESENTATIVE
Arnsdale and Silverdale AONB Unit Arnsdale and Silverdale AONB (Forum, Countryside Management Service and Limestone Heritage Project)	Tony Johnson
British Resorts Association	Shirley Burns
Children’s Trust Partnership Lancaster District	Jane Fletcher
Cycling Demonstration Town Board	Eileen Blamire and Jane Fletcher
English Historic Towns Forum	Abbott Bryning
Forest of Bowland AONB Advisory Committee	Tony Johnson
Governing Body – Lancaster and Morecambe College Corporation	Abbott Bryning
Groundwork Trust, Lancashire West	Jane Fletcher
Lancashire Economic Partnership	Abbott Bryning
Lancashire Leaders Meeting (Leader)	Roger Mace
Lancashire Police Authority – Partnerships	Eileen Blamire

Forum	
Lancashire Rural Affairs	Tony Johnson
Lancashire Rural Partnership	Tony Johnson
Lancaster and District YMCA Management Board	John Gilbert
Lancaster Canal Restoration Partnership (formerly Northern Reaches SG)	Tony Johnson
Lancaster District Community Safety Strategy Partnership Executive Member	Eileen Blamire
Lancaster University Public Arts Strategy Group	Jane Fletcher
LGA Coastal Issues Special Interest Group	Evelyn Archer
LGA Executive (Leader)	Roger Mace
LGA Tourism Forum	Shirley Burns
Morecambe Bay Partnership	Evelyn Archer
Morecambe Bay Tobacco Control Alliance	David Kerr
North and West Lancashire Priority 1 Action Plan Partnership Board	Abbott Bryning
North West Regional Assembly (Leader)	Roger Mace
North West Rural Affairs Forum	Tony Johnson
Storey Centre for Creative Industries	Abbott Bryning
Waste Management Strategy Steering Group	Jon Barry
Winning Back the West End Steering Group	Evelyn Archer

MISCELLANEOUS APPOINTMENTS (INCLUDING CABINET APPOINTMENTS)

ORGANISATION	BASIS OF APPOINTMENT	CABINET REPRESENTATIVE
Lancaster and District Vision Board	Cabinet Member and Overview & Scrutiny Member	Roger Mace
Lancaster District Community Safety Strategy Group	Cabinet Members for Community Safety and Environmental Health and Overview & Scrutiny Committee Member	Eileen Blamire David Kerr
Lancaster District Regeneration Partnership	Cabinet Member for Regeneration plus 3 representatives on PR drawn from the Wards of	Abbott Bryning

	Skerton East, Skerton West, Castle, Dukes, John O'Gaunt, Bulk, Heysham South and Overton	
Lancaster District Sustainability Partnership	Cabinet Member and Overview & Scrutiny Committee Member	Shirley Burns
LGA Rural Commission	Cabinet Member for Rural Affairs plus one on rotation (Independent Group for 2008/09)	Tony Johnson Evelyn Archer
Museums Advisory Panel	Cabinet Member plus one representative from Overview and Scrutiny Committee	Jane Fletcher
Poulton Neighbourhood Management Board	Cabinet Member for Morecambe Housing and Ward Councillors for Poulton	David Kerr

Resolved:

(4 Members voted in favour (Councillors Evelyn Archer, Shirley Burns, David Kerr and Roger Mace) and 5 Members abstained from voting (Councillors Eileen Blamire, Abbott Bryning, John Barry, Jane Fletcher and John Gilbert)

(6) That Councillor Roger Mace be appointed to the LSP Partnership Board with Councillor Evelyn Archer substitute and that Councillor Roger Mace be appointed to the LSP Management Group with Councillor Tony Johnson substitute.

(7) That the following appointments be noted:

LANCASTER DISTRICT LOCAL STRATEGIC PARTNERSHIP

Organisation	Basis of appointment	Appointment	
		Voting Cabinet Member	Substitute Voting Member
LSP Partnership Board (+ substitute)	Cabinet Member (+ Cabinet Member substitute)	Roger Mace	Evelyn Archer
LSP Management Group (+ substitute)	Cabinet Member (+ Cabinet Member substitute)	Roger Mace	Tony Johnson
LSP Children & Young People Thematic Group	Cabinet Member appointed to the Children's Trust Partnership Lancaster District	Jane Fletcher	Shirley Burns

LSP Economy Thematic Group	Cabinet Member	Abbott Bryning	Evelyn Archer
LSP Environment Thematic Group	Cabinet Member	Jon Barry	David Kerr
LSP Safety Thematic Group	Cabinet Member appointed to Community Safety Partnership Executive	Eileen Blamire	David Kerr
LSP Health and Wellbeing Thematic Group	Cabinet Member	David Kerr	John Gilbert
LSP Education, Skills and Opportunities Thematic Group	Cabinet Member	Evelyn Archer	Abbott Bryning
LSP Valuing People Thematic Group	Cabinet Member	John Gilbert	Shirley Burns

Officers responsible for effecting the decision:

Chief Executive.
Head of Democratic Services.

Reason for making the decision:

The decision was made as it would bring about improvements in the current representatives and support mechanisms more closely aligned to Cabinet Members' portfolios.

9 MORECAMBE WINTER GARDENS

(Cabinet Member with Special Responsibility Councillor Evelyn Archer)

(Councillor Evelyn Archer had declared a personal and prejudicial interest in the following item due to being a member of the Friends of the Winter Gardens and left the meeting).

The Corporate Director (Regeneration) submitted a report that requested Cabinet to note progress on the Winter Gardens project development and the invitation made by the NWDA to the Winter Gardens Preservation Trust to apply for a £300,000 grant, and, on approval of the grant application, for Cabinet to agree to contract with the Trust as Accountable Body for NWDA funds and update the Capital Programme.

The options, options analysis, including risk assessment were set out in the report as follows:

Option	Advantages	Disadvantages	Risk and Mitigation
Option 1 Accept the recommendation of Programme	<ul style="list-style-type: none"> Assists the Trust in delivering an important element/phase of their scheme. Allows for progress on 	<ul style="list-style-type: none"> Accountable body status confers risk and responsibility on the Council. Ability of the Trust to 	<ul style="list-style-type: none"> As part of the package of work to be undertaken with the £300,000 the Trust is intending to employ direct project management resources and

<p>Management Group for the Winter Gardens project to be included in the Capital Programme and for the Council, as the Accountable Body for NWDA funds, to contract with the Trust</p>	<p>a key element of the Vision and council priority.</p> <ul style="list-style-type: none"> • Contributes towards achievement of Vision spend targets • Council is accustomed to dealing and contracting with third parties to deliver spend and project objectives. <p>This is the preferred option.</p>	<p>deliver on contractual commitments.</p> <ul style="list-style-type: none"> • Potential frustration by the Trust as the delivery organisation in the necessary protocols and procedure for prudent delivery of spend. 	<p>further investment in its own capacity to deliver this complex scheme.</p> <ul style="list-style-type: none"> • Council officer time has been given in support of the application process to date and the Council will continue to assist the Trust in recruiting the support necessary to manage this phase of the development work. • The detailed Vision application, monitoring and evaluation process should also assist the Trust in delivering their contractual commitments.
<p>Option 2 Cabinet does not accept the recommendation of Programme Management Group.</p>	<ul style="list-style-type: none"> • No advantages identified given previous Cabinet commitments to supporting Vision and Winter Gardens project. 	<ul style="list-style-type: none"> • Failure to deliver against a critical funding opportunity offered at a high officer level by NWDA. • Potential loss of confidence in Council by key partners 	<ul style="list-style-type: none"> • Non-delivery of spend and benefits would undermine confidence in the Vision and the Council's ability to access funds. Mitigation would have to be referred back to key funding agencies and delivery protocols reviewed.

The Officer preferred option was option 1 as it provides the Trust with the ability to deliver the next phase of its activity and currently provides the only mechanism by which the Council can make funding available through the Vision to the project under appropriate scrutiny, monitoring and control mechanisms.

It was moved by Councillor Shirley Burns and seconded by Councillor David Kerr: -

“That the recommendations, as set out in the report, be approved.”

Members then voted as follows.

Resolved Unanimously:

- (1) That Cabinet notes the progress to date on the development of the Winter Gardens project.
- (2) That Cabinet agrees to be the Accountable Body for £300,000 NWDA funding on approval of the Winter Gardens Project Application under local and NWDA appraisal protocols.
- (3) That the Head of Finance is authorised to update the General Fund Capital Programme by £300,000 expenditure and grant income during 2008/09 following approval of the Winter Gardens Project Application.

Officers responsible for effecting the decision:

Corporate Director (Regeneration).
Head of Financial Services.

Reason for making the decision:

The Winter Gardens project is a key Vision project that the Council continues to support. Subject to project approval, accepting Accountable Body status for the project and updating the Capital Programme will further assist the Trust in achieving its aims and contribute towards achievement of the Lancaster and Morecambe Vision.

The decision provides the Trust with the ability to deliver the next phase of its activity and currently provides the only mechanism by which the Council can make funding available through the Vision to the project under appropriate scrutiny, monitoring and control mechanisms.

Note: Councillor Evelyn Archer returned to the meeting.

10 COMPREHENSIVE PERFORMANCE ASSESSMENT INSPECTION 2007

(Cabinet Member with Special Responsibility Councillor Tony Johnson)

The Corporate Director (Finance and Performance) submitted a report that requested Cabinet to consider the recommendations from the recent Comprehensive Performance Assessment (CPA) inspection and agree any actions as appropriate.

The options, options analysis, including risk assessment were set out in the report as follows:

- 1 To note the actions taken to date to address the CPA inspection report recommendations and approve the action plan attached as Appendix A to the report.
- 2 To note the actions taken to date to address the CPA inspection report recommendations and approve an amended action plan.

The Officer preferred option was option 1.

It was moved by Councillor Eileen Blamire and seconded by Councillor Evelyn Archer -

“That the recommendations, as set out in the report, be approved.”

Members then voted as follows.

Resolved:

(5 Members voted in favour (Councillors Evelyn Archer, Eileen Blamire, Shirley Burns, David Kerr and Roger Mace) and 4 Members (Councillors Jon Barry, Abbott Bryning, Jane Fletcher and John Gilbert) abstained from voting).

- (1) That Cabinet notes the actions already taken in respect of the CPA recommendations and approve the action plan, submitted as an Appendix to the report, to deliver further improvements.

Officer responsible for effecting the decision:

Corporate Director (Finance and Performance).

Reason for making the decision:

The City Council has been recognised as an improving Council by the Audit Commission's inspectors. To continue the improvement journey approval of the action plan will see the remaining inspector's recommendations implemented.

11 LANCASHIRE IMPROVEMENT AND EFFICIENCY PARTNERSHIP

(Cabinet Member with Special Responsibility Councillor Tony Johnson)

The Corporate Director (Finance and Performance) submitted a report that informed Cabinet of the creation of the Lancashire Improvement and Efficiency Partnership - Team Lancashire, and sought endorsement for the City Council to participate fully within the Partnership and to agree nominations to attend the launch event and, secondly, to agree proposals for Officers to develop a three year Improvement and Efficiency Strategy for the City Council.

The options, options analysis, including risk assessment were set out in the report as follows:

Option 1:

To note the new improvement and efficiency framework, endorse the Council's participation in Team Lancashire, and to develop a three year Improvement and Efficiency Strategy for the Council.

Option 2:

To note the new improvement and efficiency framework but not participate in Team Lancashire and pursue an alternative method of securing improvement and efficiencies.

The Officer preferred option was option 1.

It was moved by Councillor Roger Mace and seconded by Councillor David Kerr:-

"That the recommendations 1, 2 and 4, as set out in the report, be approved."

By way of amendment it was moved by Councillor Roger Mace and seconded by Councillor David Kerr:-

"That recommendation 3, as set out in the report be approved, and that Councillors Eileen Blamire and Roger Mace be nominated to attend the launch event of Team Lancashire on 10th July 2008."

The meeting were advised of an additional road show organised by the North West Partnership on 11th July 2008 in Preston.

By way of further amendment it was moved by Councillor David Kerr and seconded by Councillor Jane Fletcher: -

"That the Budget and Performance Panel be invited to send representatives to the North West Partnership road show in Preston on 11th July 2008."

Members then voted as follows.

Resolved:

(8 Members (Councillors Evelyn Archer, Eileen Blamire, Shirley Burns, Abbott Bryning, Jane Fletcher, John Gilbert, David Kerr and Roger Mace) voted in favour and 1 Member (Councillor Jon Barry) abstained from voting)

- (1) That Cabinet note the changes being made in developing a national improvement and efficiency framework.
- (2) That Cabinet endorse the Council's participation in the Lancashire Improvement and Efficiency Partnership – Team Lancashire.
- (3) That Councillors Eileen Blamire and Roger Mace be nominated to attend the launch event of Team Lancashire on 10th July 2008.
- (4) That Officers develop a three year Improvement and Efficiency Strategy for the Council.
- (5) That the Budget and Performance Panel be invited to send representatives to the North West Partnership road show in Preston on 11th July 2008.

Officer responsible for effecting the decision:

Corporate Director (Finance and Performance).

Reason for making the decision:

The opportunities presented by participating in Team Lancashire would significantly help the City Council to deliver its Corporate Plan savings targets. The development of a three year Improvement and Efficiency Strategy for the City Council would provide a clear programme of how services will be improved and efficiencies achieved.

12 COMMUNITY COHESION

(Cabinet Member with Special Responsibility Councillor Jane Fletcher)

The Chief Executive submitted a report that requested Cabinet to consider how to take forward community cohesion within Lancaster District in the context of the Area Based Grant.

The options, options analysis, including risk assessment were set out in the report as follows:

- Option 1 To pull together the existing employee resource allocated to equality and diversity issues within HR, combine with resources from the ABG to create a whole time equivalent officer and a commissioning budget.

The officer will be located in the most appropriate City Council Service (Corporate Strategy) or the work programme to be procured from another organisation.

- Option 2 That the ABG be used in some other way to be determined by Cabinet. Should Cabinet resolve to use the ABG for different purposes, there will be a resourcing issue in respect of the Corporate Plan action to achieve Levels 2 and 3 of the Equality Standard.

The Officer preferred option was Option 1. The allocation of ABG to the City Council offers a timely opportunity for the Council to address the issues it faces in terms of community cohesion, equality and diversity.

It was moved by Councillor Eileen Blamire and seconded by Councillor Jane Fletcher: -

“That a decision on the recommendations, as set out in the report, be deferred for six months to enable a detailed action plan to be produced and considered.”

By way of amendment it was then moved by Councillor Jon Barry and seconded by Councillor John Gilbert:-

“That option 1, as set out in the report, be approved, subject to the addition of:-

That a detailed implementation report be produced in consultation with the LSP thematic group and forwarded for consideration by Cabinet once an officer has been appointed.”

On considering the above, Councillor Eileen Blamire, with the agreement of her seconder and the meeting withdrew her proposition.

Members then voted as follows.

Resolved:

(5 Members (Councillors Eileen Blamire, Abbott Bryning, Jon Barry, John Gilbert and Jane Fletcher) voted for the motion, 3 Members (Councillors Shirley Burns, David Kerr and Roger Mace) voted against and 1 Member (Councillor Evelyn Archer) abstained from voting).

- (1) That the Community Cohesion element of the Area Based Grant (ABG) be used to support the establishment of a new post of a Community Cohesion Officer, initially for a period of 3 years, and to commission community cohesion activities as set out in the report.
- (2) That a detailed implementation report be produced in consultation with the LSP thematic group and forwarded for consideration by Cabinet once an officer has been appointed.
- (3) That the Revenue Budget be updated accordingly.

Officers responsible for effecting the decision:

Chief Executive.
Head of Financial Services.

Reason for making the decision:

The decision for the allocation of ABG to the City Council offers a timely opportunity for the City Council to address the issues it faces in terms of community cohesion, equality and diversity.

Community Cohesion has been moving up the agenda nationally, regionally and locally over the last year or so. The ABG enables the City Council to take further actions in relation to community cohesion and integrate those actions with existing work programmes and plans in relation to equality and diversity.

13 EXCLUSION OF THE PRESS AND PUBLIC

It was moved by Councillor Abbott Bryning and seconded by Councillor Eileen Blamire:-

“That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the ground that it could involve the possible disclosure of exempt information as defined in paragraphs 3 and 5 of Schedule 12A of that Act.”

Members then voted as follows:

Resolved unanimously:

- (1) That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the ground that it could involve the possible disclosure of exempt information as defined in paragraphs 3 and 5 of Schedule 12A of that Act.

14 LUNESIDE EAST REGENERATION PROJECT

(Cabinet Member with Special Responsibility Councillor Abbott Bryning)

Mark Cullinan, Chief Executive, declared an interest in this matter.

The Head of Planning Services submitted a report advising Cabinet that subsequent to the City Council's compulsory purchase of land certain compensation claims from third parties would now likely be settled at the Lands Tribunal and this report sought decisions from Cabinet on how Officers were authorised and resourced to proceed.

The options, options analysis, including risk assessment were set out in the report as follows:

The Council has no real options. It has a duty to make its strongest possible cases at Lands Tribunal. To not do so increases financial risks to the Council. It is considered that this can be achieved via officers taking a project team approach resourced from both in-house capacities and with specialist external legal and other support as deemed necessary. Officers consider this option will require the Council to make an additional budget provision of £200,000 available for the regeneration project.

It was moved by Councillor Abbott Bryning and seconded by Councillor John Gilbert:-

“That the recommendations, as set out in the report, be approved.”

Members then voted as follows.

Resolved Unanimously:

- (1) That the Head of Planning Services be authorised to assemble a project team to prepare and make the Council's cases at Lands Tribunal in respect of compensation claims made.
- (2) That the provisional transfer of any additional Local Authority Business Growth Incentive grant into the Capital Support Reserve be approved, to fund external professional support costs for Luneside up to a maximum of £200K and any 'Calderbank' offer in connection with recommendation (3) below, subject to the transfer being considered in more detail as part of the 2007/08 outturn, to be reported to Cabinet at the end of July.
- (3) That the Corporate Director (Regeneration) be authorised, in consultation with the Head of Financial Services and Legal Services Manager, to make any "Calderbank" offer if this is considered to be a prudent action in seeking to mitigate risks to the Council and its costs.
- (4) That the proposed arrangements for the procurement of any external professional support required, on the grounds of urgency be noted.
- (5) That, in view of the fact that the decision is required urgently in order that the Council can begin to prepare for the Lands Tribunal, the Chief Executive be requested to waive the call in procedure in accordance with overview and Scrutiny Procedure Rule 17 (a) to enable immediate implementation.

Officers responsible for effecting the decision:

Chief Executive.
Corporate Director (Regeneration).
Head of Financial Services.
Head of Planning Services.

Reason for making the decision:

The City Council must ensure that it defends robustly its valuations as sustained throughout the CPO process and it is essential that an appropriate professional team is established to represent the Council at the lands Tribunal. To not do so increases financial risks to the City Council. It is considered that this can be achieved via Officers taking a project team approach resourced from both in-house capacities and with specialist external legal and other support as deemed necessary. This decision will require the Council to make an additional budget provision of £200,000 available for the regeneration project.

Chairman

(The meeting ended at 1.05 p.m.)

**Any queries regarding these Minutes, please contact
Democratic Services, telephone 01524 582073**

MINUTES PUBLISHED ON: FRIDAY, 6TH JUNE, 2008.

**EFFECTIVE DATE FOR IMPLEMENTING THE DECISIONS CONTAINED IN THESE MINUTES:
MONDAY, 16TH JUNE, 2008.**

Lancashire Local Area Agreement - Proposed Lead Partners

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
People & Communities						
Improving Community Cohesion	*NI 1 - People from different backgrounds getting on well together	75% (2006)	75.0	75.8	76.8	District councils, County Council, Lancashire Constabulary
Building stronger communities.						
Equality and diversity						
Increasing Community Engagement	*NI 4 - % of people who feel they can influence decisions in their locality	31% (2007)	32.5	34.2	35.8	County Council, District Councils
Supporting the development of the third sector in partnership working and the delivery of key outcomes	*NI 6 - Participation in regular volunteering	16% (2007)	16.8	17.8	19.3	County Council, District Councils
Reduce Worklessness						
Promoting health and Wellbeing.						
Supporting the development of the third sector in partnership working and the delivery of key outcomes	*NI 7 - Environment for a thriving third sector	22% (2007)	3 year target proposed	3 year target proposed	26.1%	District Councils, County Council.
Improving access to services and social inclusion						
Community Safety						
Reduced crime in targeted areas	*NI 16 - Serious Acquisitive Crime Rate	13, 684 (2007) TBC	3 year target proposed TBC	3 year target proposed TBC	13,188 (3.6% reduction) TBC	Lancashire Constabulary
Reduced harm caused by Substance Misuse						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Reduce Youth Offending	*NI 30 - Re-offending rate of prolific and priority offenders	TBC (Home Office)	Reduce convictions by a stretch of 5%	Target to be reviewed and developed at 08/09 refresh	Target to be reviewed and developed at 08/09 refresh	Lancashire Constabulary, Probation Service
Reduce Offending						
Reduce harm caused by Substance Misuse						
Reduce Anti-Social Behaviour						
Reducing the harm from alcohol and substance misuse						
Reduce harm from alcohol and substance misuse	*NI 40 - Drug users in effective treatment.	3763 (2007/08)	3838	3915	3993	Lancashire Drug & Alcohol Action Team
Reduce health inequalities						
Improve the emotional health of C&YP						
Reduce Youth Offending						
Reduce Offending						
Increase Road Safety	*NI 47 - People killed or seriously injured in road traffic accidents	912 (2005 - 2007)	879 (3.6%)	812 (7.6%)	761 (6.3%)	County Council, Lancashire Constabulary.
Reducing the harm from alcohol and substance misuse.						
Reduce health inequalities						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Increase Fire Safety Reduce harm from alcohol and substance misuse	*NI 49 - Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks	Deaths from Primary Fires milestone: 13 Non-fatal casualties from primary fires milestone: 190 Primary fires milestone: 357304/7)	Deaths from Primary Fires milestone: 11 Non-fatal casualties from primary fires milestone: 128 Primary fires milestone: 3119	Deaths from Primary Fires milestone: 10 Non-fatal casualties from primary fires milestone: 121 Primary fires milestone: 2969	Deaths from Primary Fires milestone: 9 Non-fatal casualties from primary fires milestone: 114 Primary fires milestone: 2790	Lancs Fire & Rescue Service
Reduce violent crime Reduce harm caused from alcohol and substance misuse	*NI 20 - Assault with injury crime rate.	8772 (2007)	3 year target proposed	3 year target proposed	8,322 (5.1% reduction)	Lancashire Constabulary,
Reduce violent crime Reduce Anti-Social Behaviour	NI 29 - Number of Gun Crimes per 1,000 population (Local Indicator – Preston Only)	0.46 (2007/08)	3 year target proposed	3 year target proposed	10% Reduction over 3 years	Lancashire Constabulary
Reduce Violent crime Reduce harm caused from alcohol and substance misuse Reduce Domestic Violence	Tackling Domestic Violence (Local Indicator)	62% (2007/08)	3 year target proposed	3 year target proposed	70%	Lancashire Constabulary

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Reduce harm caused from alcohol and substance misuse	Criminal Damage (Local Indicator & LPSA 2)	28895 (2003 / 04)	without reward 23,117 (max) with reward - 21,553 (max)	Final year target proposed	9% improvement over 1 year as it is an existing stretch target to 31/3/09	Lancashire Constabulary
Reduce Anti-Social Behaviour						
Reduce Youth Offending						
Reduce Violent crime	Preventing Extremism (Local Indicator)	0 (2007/08) TBC			4 on a scale of 1 - 5	Lancashire Constabulary
Improve Community Cohesion and building stronger communities.						
Increase Fire Safety	Number of deaths and injuries (excluding precautionary hospital admissions) arising from accidental fires in dwellings. (Local indicator & LPSA2)	202	385			Lancs Fire & Rescue Service
Increase Road Safety	The number of drivers and passengers of powered two-wheel vehicles killed, seriously injured or slightly injured on the roads in Lancashire (Local indicator & LPSA2)	520	485			County Council, Lancashire Constabulary.
Reduce harm caused from alcohol and substance misuse						
Reduce health inequalities						
Children & Young People						
Improve the emotional health of C&YP.	*NI 50 - Emotional Health of Children	90.5 (2007)	TELLUS3 data due out in 2008/09. this will inform targets at refresh	Improvement on TELLUS3 outturn	Improvement on TELLUS3 outturn	Primary Care Trusts, County Council
Promoting health and well-being						
Reduce anti-social behaviour						
Reduce Youth Offending						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Improve physical health of C&YP	*NI 55 - Obesity among primary school age children in Reception Year (Percentage of children recorded as being obese)	9.9% (2007)	10.2%	10.4%	10.5%	Primary Care Trusts, County Council
Improve the emotional health of C&YP						
Reduce health inequalities						
Improve physical health of C&YP.	*NI 110 - Young people's participation in positive activities	65.1% (2007)	TELLUS3 data due out in 2008/09. this will inform targets at refresh	Improvement on TELLUS3 outturn	Improvement on TELLUS3 outturn	County Council, Lancashire Constabulary
Improve the emotional health of C&YP						
Reduce youth offending						
Promoting health and well-being						
Reduce Anti-Social Behaviour						
Improve the emotional health of C&YP	*NI 112 - Under 18 conception rate	48.5 per 1,000 females (1998)	35.9 TBC	31.9 TBC	28 TBC	County Council, Primary Care Trusts
Reduce worklessness		40.8 per 1,000 females (2006)				
Reduce harm caused from alcohol and substance misuse						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
<p>Improve the emotional health of C&YP</p> <p>Reduce worklessness</p> <p>Reduce crime in targeted areas</p> <p>Promote health and well-being</p> <p>Reduce anti-social behaviour</p>	*NI 117 - 16 - 18 year olds who are not in education, training or employment (NEET)	6.8% (Nov 07 to Jan 08 Average)	6.2	6.0	5.8	County Council, Lancashire Constabulary
<p>Improve attainment in targeted areas of C&YP</p> <p>Reduce worklessness</p> <p>Promote mental health and wellbeing</p> <p>Promote health and wellbeing</p> <p>Reduce health inequalities</p>	<p>NI 78 Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A* - C grades at GCSE and equivalent (inc English and Maths). [Floor Target]</p> <p>Oral Health (Local Indicator)</p>	20% (TBC)	11%	5%	3%	County Council
		44% (2005/06)	42.2%	41.3%	40.7%	Primary Care Trusts, County Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
			Children & Young People Statutory Indicators			
Improve attainment in targeted areas of C&YP	NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	51.8% (2007)	54.9%			County Council
Improve attainment in targeted areas of C&YP	NI 73 Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) PSA 10	73% (2007)	81%			County Council
Improve attainment in targeted areas of C&YP	NI 74 Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold) PSA 10	68% (2007)	77%			County Council
Improve attainment in targeted areas of C&YP	NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold) PSA 10	47.8% (2007)	55%			County Council
Improve attainment in targeted areas of C&YP	NI 83 Achievement at level 5 or above in Science at Key Stage 3 DCSF DSO	74% (2007)	82%			County Council
Improve attainment in targeted areas of C&YP	NI 87 Secondary school persistent absence rate DCSF DSO	N/A	6.3			County Council
Improve attainment in targeted areas of C&YP	NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest PSA 11	35 (2007)	29.79			County Council
Improve attainment in targeted areas of C&YP	NI 93 Progression by 2 levels in English between Key Stage 1 and Key Stage 2 PSA 11	83 (2007)	90			County Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Improve attainment in targeted areas of C&YP	NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 PSA 11	79 (2007)	88			County Council
Improve attainment in targeted areas of C&YP	NI 95 Progression by 2 levels in English between Key Stage 2 and Key Stage 3 PSA 11	27.5 (2007)	35			County Council
Improve attainment in targeted areas of C&YP	NI 96 Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3 PSA 11	59.1 (2007)	67			County Council
Improve attainment in targeted areas of C&YP	NI 97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4 PSA 11	62.4 (2007)	67.1			County Council
Improve attainment in targeted areas of C&YP	NI 98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4 PSA 11	29.6 (2007)	40			County Council
Improve attainment in targeted areas of C&YP	NI 99 Children in care reaching level 4 in English at Key Stage 2 PSA 11	N/A	27			County Council
Improve attainment in targeted areas of C&YP	NI 100 Children in care reaching level 4 in Maths at Key Stage 2 PSA 11	N/A	25			County Council
Improve attainment in targeted areas of C&YP	NI 101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths) PSA 11	N/A	16			County Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Health and Wellbeing						
Reducing harm from alcohol and substance misuse	*NI 39 - Alcohol-harm related hospital admission rates	1675 (06/07)	1960.43	2091.41	2210.23	Primary Care Trusts
Reducing health inequalities						
Reduce Violent Crime						
Reduce Domestic Violence						
Reduce Anti-Social Behaviour						
Improve the emotional health of C&YP						
Reduce Youth Offending						
Promote health and well-being						
Reduce health inequalities	*NI 119 - Self-reported measure of people's overall health and wellbeing	74.9% (2007)	75.9%	76.9%	77.9%	Primary Care Trusts
Improve street cleaning						
Reduce worklessness						
Reduce fear of crime						
Reducing health inequalities						
Increase Road Safety	*NI 120 - All-age all cause mortality rate	Male - 771 (2006)	724 Males	702 Males	681 Males	Primary Care Trusts
Increase Fire Safety						
Reduce health inequalities	*NI 123 - 16+ current smoking rate prevalence (number of 4-week quitters)	924 (04 / 05 - 06 / 07)	934	943	953	Primary Care Trusts
Increase Fire Safety						
Increase street cleaning						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Promoting health and well-being Reduce health inequalities	*NI 124 - People with a long-term condition supported to be independent and in control of their condition	Survey data expected July 2008	Survey data expected July 2008	Survey data expected July 2008	Survey data expected July 2008	County Council, Primary Care Trusts
Reduce worklessness Promote health and well-being	NI 156 - Number of households living in temporary accommodation (Local Indicator)	TBC				District Councils
Reduce health inequalities Promote health and well-being	The percentage of retailers who refuse to sell tobacco to underage young people as measured by test purchases (Local indicator & LPSA2)	86% refusals	89% refusals	N/A	N/A	County Council
Reduce health inequalities	The percentage of tobacco sales at vending machines refused to underage young people as measured by test purchases (Local indicator & LPSA2)	57% refusals	80% refusals	N/A	N/A	County Council
Reduce health inequalities	The % of retailers who refuse to sell alcohol to underage young people as measured by test purchases (Local indicator & LPSA2)	73% refusals	82% refusals	N/A	N/A	County Council
Reduce health inequalities Promote health and well-being	Adult smoking rates as measured by 4 week quitters (Local indicator & LPSA2)	7643 (Average of 03/04, 04/05, 05/06)	8032	N/A	N/A	Primary Care Trusts
Older People						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Promote health and wellbeing of older people Reduce health inequalities amongst older people	*NI 137 - Healthy life expectancy at age 65	Awaiting baselines from GONW	3 year target proposed	3 year target proposed	TBC when baselines arrive.	Primary Care Trusts, County Council
Promote health and well-being of older people Reduce health inequalities amongst older people	*NI 139 - People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independently	70% (2008)	71%	73%	75% over 3 years	Primary Care Trusts, County Council
Promote health and well-being Reduce health inequalities Reduce crime in targeted areas	*NI 142 - Number of vulnerable people who are supported to maintain independent living	95.4% (06/07)	95.9%	96.2%	96.4%	Primary Care Trusts, County Council
Promote health and well-being Reduce health inequalities Improving access to services for carers.	NI 135 - Carers receiving needs assessment or review and a specific carer's service, or advice and information (Local Indicator)	22.2% (2008)	23.3%	24.5%	25.7%	County Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Promote health and well-being Reduce health inequalities	Number of new awards of attendance allowance, disability allowance, pension credit, housing benefit, council tax benefit and carers allowance made to people aged over 65 as a result of help provided by COUNTY COUNCIL and District Councils (Local indicator & LPSA2)	1571	6750			County Council
Economic Development						Page 12
Reduce Worklessness Promote health and well-being Reduce Worklessness	*NI 153 - Working age people claiming out of work benefits in the worst performing neighbourhoods	30.2% (May 06 – Feb 07)	3 year target proposed	3 year target proposed	1% reduction of 24,932 total stock	District Councils County Council Job Centre Plus
Narrow the GVA Gap Reduce Worklessness	*NI 155 - Number of affordable homes delivered (gross)	276 (2006/07)	476	494	512	District Councils
Promote health and well-being Narrow the GVA Gap Promote health and well-being Reduce worklessness	*NI 163 - Working age population qualified to at least Level 2 or higher	68.6 (2006)	3.7% Improvement	5.58% Improvement	7.4% Improvement	Learning & Skills Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Increase skills level Narrow the GVA Gap Promote health and well-being	*NI 165 - Working age population qualified to at least Level 4 or higher	23.3% (2006)	3 year target proposed	3 year target proposed	1% more people with Level 4 skills	Lancashire Skills Board
Reduce worklessness Narrow the GVA Gap Promote health and well-being	*NI 166 - Average earnings of employees in the area	£417.4 (2007)	3 year target proposed	3 year target proposed	Increase of 1% (net of inflation) at end of 3 years	District Councils County Council
Reduce worklessness Narrow the GVA Gap Reduce Worklessness	*NI 171 - New business registration rate	not available until Autumn 2008	TBC on receipt of baseline	TBC on receipt of baseline	TBC on receipt of baseline	District Councils County Council
Reduce Worklessness Promote health and well-being	NI 152 - Working age people on out of work benefits (Local Indicator)	12.1% (2007)			TBC – dependant on NI 153 (A 1% change as stated in NI-153 would effect a 0.29% change on the overall Lancashire figure)	District Councils County Council Job Centre plus
Reduced worklessness	Number of completed frameworks for modern apprentices in public sector organisations in Lancashire (Local indicator & LPSA2)	82	439 over 3 years			County Council

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Reduce Worklessness	Number of Lancashire people in receipt of an incapacity benefit or Lone parent benefit helped by Lancashire County Council (COUNTY COUNCIL), working in partnership, into sustained employment (Local indicator & LPSA2)	0	480 over the three years aggregated			County Council
Narrow the GVA Gap	(a) number of new businesses established,	(a) 604	(a) 2014 over the 3 years			County Council
Reduce Worklessness	(b) above businesses sustained for a minimum of 12 months (Local indicator & LPSA2)	(b) 501	(b) 1693 over the 3 years			
Environment						
Address the issue of Climate Change	*NI 186 - Per capita CO2 emissions in the LA area	7.2 tonnes per capita (2005)	6.96% reduction in per capita emissions from 2005 baseline. (6.13% from "national" measures, 0.8% from "national" measures with influence")	9.75% reduction in per capita emissions from 2005 baseline. (7.9% from "national" measures and 1.85% is from "national" measures with influence")	12.5% reduction in per capita emissions from 2005 the baseline. (9.75% from "national" measures and 2.75% is from "national" measures with influence")	County Council
Improve physical health of C&YP						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Address the issue of Climate Change	*NI 188 - Adapting to climate change	Level 0 (2008)	Level 1	Level 2	Level 3	County Council, Environment Agency
Promote health and well-being						
Improve street cleaning	*NI 195 - Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting) - Detailed baseline being produced May 08	TBC on receipt of district baselines	TBC on receipt of baseline	TBC on receipt of baseline	TBC on receipt of baseline	District Councils
Promote health and wellbeing						
Reduce anti-social behaviour						
Address the issue of Climate Change	*NI 192 - Household waste recycled and composted	41% (TBC) (2007/08)	1% improvement on baseline	2% improvement on baseline	3% improvement on baseline	County Council, District Councils
Increase Waste Recycling and Composting						
Address the issue of Climate Change	*NI 197 - Improved local biodiversity – active management of local sites	5% of sites (2008)	8% of sites	11% of sites	14% of sites	County Council, District Councils
Improve physical health of C&YP						
Reduce health inequalities						
Promote Health and Wellbeing						
Reduce anti-social behaviour						
Reduce health inequalities	NI 187 - Tackling Fuel Poverty	TBC – working with GONW to establish baseline	TBC on receipt of baseline	TBC on receipt of baseline	TBC on receipt of baseline	District Councils, County Council
Promote health and well-being						

Priority	Indicator(s), including those to be designated (shown with a *)	Baseline	LAA Improvement Target			Lead Partner
			08/09	09/10	10/11	
Promote health and well-being Improve street cleaning Increase waste recycling and composting	% of sites surveyed which are below grade B for litter and detritus (Local indicator & LPSA2 – links to NI 195 but with slightly altered methodology)	To be established	6.5% points			District Councils